



CJOC EXECUTIVE SUMMARY

JOINT OPERATIONS SYMPOSIUM 2022



3000-1 (DJR/RDIMS # 537182)

09 February 2022

AIM

1. The purpose of this document is to provide an executive summary of the Canadian Armed Forces (CAF) Joint Operations Symposium 2022 (JOS 2022).

BACKGROUND

2. As an integral part of JOINTEX (JX), the JOS series has grown into a valuable senior leader forum for open discussions on important National Security (NS) issues and the profession of arms. It is an important venue where the DND/CAF can engage Other Government Departments and Agencies (OGDAs), academia, key Allies and security partners.

3. At present, these symposiums are the premiere and only CAF/DND platform to lead discussions on the CAF How We Fight (HWF) initiative. The HWF body of work is focused on identifying foundational adaptations needed to compete with, contest, confront, and, when required, combat Canada's adversaries. Central to the HWF initiative, is the Pan-Domain Force Employment Concept (PFEC), which serves as the basis for these adaptations.



JOS SERIES KEY TENET

4. The JOS series is founded on the principle that ongoing adaptations may be necessary to how the CAF and the broader Canadian national security enterprise work together in pursuit of a more integrated Whole-of-Government (WoG) effort to deter and compete in the rapidly evolving global operating environment.

JOS 2022

5. Introduction. JOS 2022 will be a combined in-person and virtually streamed symposium to be conducted on 11/12 May 2022 at the Canadian War Museum in Ottawa.

6. Main Theme. *How the CAF and the broader Cdn NS Enterprise must adapt to effectively deter and compete in the environment of Great Power Competition.* Please note that the Commander CJOC, as the host for JOS 2022, has produced a video recorded talk on "Why and How the CAF must adapt to effectively Deter and Compete in the current environment of Great Power Competition." Participants are encouraged to view this video prior to attending JOS 2022; the video is loaded to the JOINTEX Website at: www.jointex.ca.

7. Preliminary Program. As outlined in the enclosure at Flag A, JOS 2022 includes: two daily themes supporting the overall main theme, planned opening addresses by the Chief of the Defence Staff (CDS) and the Deputy Minister of National Defence, a keynote speech, three moderated panels and a closing guided discussion and Q&A in plenary.

Day 1 – 11 May 2022 – Overview (See Flag A for further details)

- a. Day 1 Theme: *Moving toward a Coherent National Defence & Security Strategy: A response to persistent, global competition and the requirements of deterrence;*
- b. Framing the Day 1 Panel Discussions and Keynote Address. Certain great power competitors/potential adversaries are not bound by our ethical and legal requirements or the rules-based international order; Canada must better align military activities with the effects of other instruments of national power; there is a need for better strategic coherence of NS with emphasis on national, foreign, and economic policies aligned with a suitably resourced National Defence Strategy driven by CAF Reconstitution; and strategic imperatives of an increasingly competitive international environment demand a new, more holistic approach to planning;
 - (1) Panel 1. Topic: *The need for strategic coherence across the National Security enterprise to meet Cdn National Interests at home and away*. Focus Areas: What are Canada's core strategic interests; How are adversaries attacking or undermining those interests; and Canadian interests, WoG alignment and CAF Reconstitution,
 - (2) Keynote Address. Title: *Canada's National Security at Risk: The dangers and consequences of National Strategic Incoherence for Canada and the DND/CAF in an era of renewed Great Power Competition*, and
 - (3) Panel 2. Topic: *Strategic Coherence: Aligning Defence with government priorities*. Focus Areas: Improved WoG strategic support to operational planning and devolved authorities – determining where CAF capacities and authorities begin and end; integrated planning in support of NS decision-making; revisiting Canada's Deterrence Strategy; and Homeland Defence and Security: NORAD, Arctic Strategy.

Day 2 – 12 May 2022 – Overview (See Flag A for further details)

- a. Day 2 Theme: *The Northern Frontier: Developing a Nat'l Defence & Security approach for deterrence and competition in the Arctic.*
- b. Framing the Day 2 Panel & Guided Discussions. CAF-focused discussion on Detect, Deter and Defend - DND/CAF contributions to a broader WoG effort to secure the country and the continent with particular focus on the Arctic and Canada's North; IAW SSE, the CAF will be prepared to detect, deter and defend against threats to or attacks on Canada; and detect, deter and defend against threats to or attacks on North America in partnership with the United States, including through NORAD. The PFEC concluded that military power alone is insufficient to deter and defeat the aggressive actions and behaviours of hostile powers and that the CAF must coordinate the military instrument with other instruments of national power.



Therefore, the CAF must ensure that its detect, deter and defend mission is coordinated with WoG efforts across all operating domains.

- (1) Panel 3. Topic: *Detect and Deter: Strengthening Canada's defence of the northern approaches.* Focus Areas: Common understanding of pan-domain threats in the Arctic and the northern approaches; deterrence concept for Canadian/NA defence; Arctic and North Atlantic defence priorities; cyber and space domains in the context of pan-domain defence of Canada; understanding the NORAD Shield Strategy and the changing role of the CAF in the defence of Canada/NA,
- (2) Guided Discussion in Plenary. Thematic: *A qualitative review of the core findings from JOS 2020, and insights from JOS 2022 – What has changed? Discuss pathways forward regarding outcomes from JOS 2022, the road to JOS 2023 and the future of the JOS series.*



CONCLUSION

8. The military challenges of the current and future operating environment and the persistent efforts to weaken our country's democratic system and prosperity demand a new perspective and a broader set of military capabilities, integrated across domains, and with other instruments of national power. The common thread throughout the symposium is how the CAF, and the broader NS enterprise, must adapt to effectively deter and compete in the environment of great power competition. These adaptations require a re-imagined CAF able to effectively plan, prepare, and posture to conduct deterrence operations designed to defend Canada, North America, and contribute to the same with FVEY partners, and our NATO Allies. This involves a more integrated WoG approach to deterrence as well as a focused operational mindset to enable its success within the persistent competitive spaces above and below the threshold of conflict. JOS 2022, and the overall JOS series, are catalysts for change on a path towards a more agile and integrated CAF and NS enterprise that can better address persistent and complex defence and security challenges to Canada.

9. To enable the widest possible dissemination of this information and the insights from JOS 2022, the Post Symposium Report (PSR) will be posted to the JX website at www.jointex.ca as soon as practical after the activity, but no later than 30 June, 2022.

CONTACTS

10. Questions or comments may be directed to:
 - a. Col Chris Henderson, CJOC Director Joint Readiness (DJR) at 613-992-6246 or email: Christopher.Henderson3@forces.gc.ca; or
 - b. Maj Craig Robertson, JOS 2022 OPI at 613-992-1074 or email: Craig.Robertson@forces.gc.ca; or
 - c. Mr. Dave McComb, DJR Strategic Planner and Advisor at 613-992-1421, mobile at 613-720-6686 or David.McComb@ecn.forces.gc.ca.

Enclosure: 1

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CAF Joint Operations Symposium

Main Theme: How the CAF and the broader Cdn NS Enterprise must adapt to effectively deter and compete in the current environment of Great Power Competition

Day 1 Theme: Moving toward a Coherent National Defence & Security Strategy: A response to persistent, global competition and the requirements of deterrence

Day 1 - 11 May 2022

0800 - 0900	Registration / Reception	
0900 - 0915	Welcome (include where we left off with JOS 2020, changes in the environment and expectations for this symposium)	Commander, Canadian Joint Operations Command, Vice-Admiral Auchterlonie
0915 - 1000	Opening Addresses (Suggested links to CAF reconstitution in speaking notes)	Chief of the Defence Staff, General Wayne Eyre Deputy Minister of National Defence, Mr. Bill Matthews
1000 - 1030	Health Break and VIP Group Photo	
1030 - 1200	Panel One <i>The need for strategic coherence across the National Security enterprise to meet Cdn National Interests at home and away.</i> <u>Format:</u> Ten-minute introductory remarks by the moderator and each panelist followed by a panel discussion & Q&A.	Moderator: Shelly Bruce <u>Panelists:</u> <ul style="list-style-type: none"> • DND ADM(Pol) • VCDS • GAC Acting ADM (Int'l Security & Pol Affairs) – Martin Benjamin • Dr. Thomas Juneau
1200 - 1330	Lunch & Keynote Address	
1245 - 1330	Keynote Address <i>Canada's National Security at Risk: The dangers and consequences of National Strategic Incoherence for Canada and the DND/CAF in an era of renewed Great Power Competition.</i>	Keynote Speaker: Vincent Rigby (Ret'd NSIA)
1330-1500	Panel Two <i>Strategic Coherence: Aligning Defence with government priorities.</i> <u>Format:</u> Ten-minute introductory remarks by the moderator and each panelist followed by a panel discussion and Q&A. <i>Health Break at the discretion of the Panel Moderator or Host</i>	Moderator: Jonathan Quinn <u>Panelists:</u> <ul style="list-style-type: none"> • Comd CJOC • Dir CSIS – David Vigneault • Associate DM Defence – Stefanie Beck • Foreign Defence & Policy Advisor – Dan Costello
1500 - 1530	Day 1 Closing Rmks in Plenary with Q&A	Speaker TBA (Possibly the Acting Clerk of the PC or the NSIA)

DAY 1: In-person at the CAN War Museum & Virtual Streaming Format

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Day 2 Theme: The Northern Frontier: Developing a National Defence & Security approach for deterrence and competition in the Arctic

Day 2 - 12 May 2022

DAY 2: In-person at the CAN War Museum & Virtual Streaming Format

0800 - 0900	Registration / Reception	
0900 - 1145	<p><u>Panel Three</u> <i>Detect & Deter, Strengthening Canada’s Defence of its northern approaches</i></p> <p><u>Format:</u> 20 Min opening address by Dr. Charron followed by ten-minute introductory remarks by the moderator and each panelist followed by a panel discussion and Q&A.</p> <p><i>Health Break at the discretion of the Panel Moderator or Host</i></p>	<p><u>Moderator:</u> RAdm Topshee</p> <p><u>Panelists:</u></p> <ul style="list-style-type: none"> • Dr. Andrea Charron (Cdn Academic) • DCOMD NORAD (CAN GOFO) • NORAD J5 (US GOFO) • Jennifer Hubbard (Pres/CEO Polar Knowledge Canada) • Dr. Whitney Lackenbauer (Cdn Academic)
1145 - 1245	<i>Lunch</i>	
1245 - 1415	<p><u>Guided Discussion & Q&A in Plenary</u> <u>Thematic</u></p> <ul style="list-style-type: none"> • <i>A qualitative review of the core findings from JOS 2020 and insights from JOS 2022 – What has changed?</i> • <i>Discuss pathways forward regarding outcomes from JOS 2022, the road to JOS 2023 and the future of the JOS series</i> • <i>Q&A</i> <p><u>Format:</u> Five-minute introduction by the facilitator followed by three fifteen-minute addresses by each speaker, discussions and value propositions on the way forward, followed by a final Q&A.</p> <p><i>Health Break at the discretion of the Facilitator or Host</i></p>	<p><u>Facilitator:</u> MGen Huddleston</p> <p><u>Speakers:</u></p> <ul style="list-style-type: none"> • Dr. Andrea Charron • Dr. Thomas Juneau • Jonathan Quinn <div style="text-align: right;">   </div>
1415 - 1430	Closing Remarks	COMD CJOC or Designate